

Dynamic Leadership

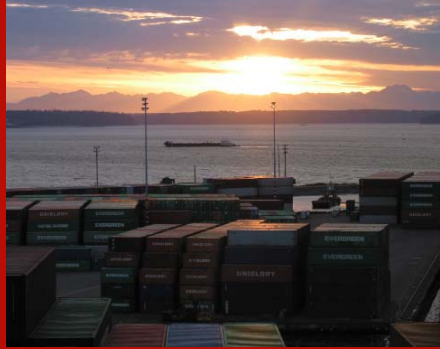
Captain Bradley Expands Capability to Better Serve You!

CBMC has arranged to team with Westmar to expand our resources and to provide clients with dynamic project leadership and innovative, thoughtful solutions to unique port challenges. Westmar's support role ensures we maintain focus on designing sites for easy facilitation and movement of goods across the site - integrating ship terminals, rail, truck & vessel load centers, warehouses, offices and other areas while incorporating designs to optimize and adhere to new security measures and protocols imposed by US Federal governments over the past few years.

Captain Tom Bradley and Brad Erickson, Westmar's Manager of US Ports and Harbors, head this team. Both Tom and Brad have worked in many ports throughout the world with many designs; they know what works, what doesn't, and what can and should be done to make operations run more smoothly.

Combining the skills of our engineers, consultants, environmental scientists, geologists, and construction managers, allows us to be responsive and adaptable to a wide variety of maritime project needs. We maintain strategic relationships with economic analysts, specialized cargo consultants, and leading maritime firms enabling us to further expand our areas of service to the Maritime Industry.

We are pleased to offer the expertise of both Captain Tom Bradley and Brad Erickson to ports through out the Northwest. We take pride in maintaining a focus on what we believe is truly important: **our commitment to our clients and our community.**



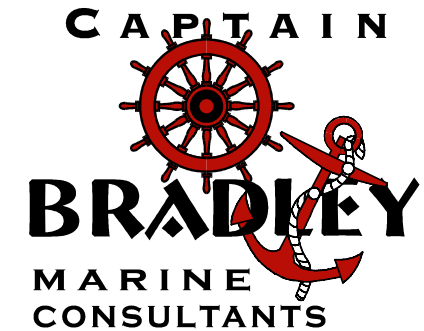
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Expanded Resources

We have expanded our resources to include port planning and engineering support to serve both large and small projects.

We are working together to provide integrated port planning to optimize facilitation of goods transport while maintaining supply chain and terminal area security protocols.

Working Together

Westmar
Consulting Engineers

Captain Tom Bradley

Captain Tom Bradley served more than 20 years as a Master Mariner and has been in the maritime industry for over 30 years. As a maritime consultant, Tom recently conducted and reviewed over 50 supply chain tests for Operation Safe Commerce (OSC), phase II. He developed, conducted and/or wrote DHS Facility Vulnerability Assessments and Facility Security Plans for operators and ports, which adhered to current Federal guidelines before they were in place. Additionally, he has performed a wide variety of marine surveys, disaster recovery response studies, navigational studies and small boat harbor design reviews.

His leadership style is direct, no-nonsense, persuasive, highly focused and results-oriented; adaptable to rapidly changing circumstances with a demonstrated proficiency for creating workable solutions to complex problems. His commanding presence has developed high-performing work teams.

Tom's maritime experience includes serving as an elected Port Commissioner, Port Terminal Manager and Master on International routes. He currently holds the elected position of National President for The Council of American Master Mariners, Inc.



Captain Bradley Marine Consulting

CBMC provides Marine Security Assessments and Surveying in the US and abroad for ports and facilities of all sizes - small family-owned companies to major ports. Captain Tom Bradley has over 30 years of experience in the marine industry and has been consulting since 1995.

Proper port planning and design can minimize security risks by reducing vulnerabilities in site planning, layout, and flow of goods across terminal areas and load centers.

Our philosophy is to keep the projects focused, the analysis solid and the recommendations clear. Treat employees and clients well, and always strive to earn their respect and trust. We bring expertise and insight to our work. We take pride in what we do and hope our clients enjoy working with us as much as we enjoy working with them.

Facility Security Assessments & Plans

We specialize in bringing your facility in compliance with the Department of Homeland Security (DHS) and the Transportation Safety Administration's (TSA) security regulations, as well as adhere to WTO and International Ship and Port Facility Security Code (ISPS) standards. We provide complete consulting services for C-TPAT (Customs-Trade Partnerships Against Terrorism) including ports on CSI (Customs Security Initiative) with foreign cargo. Our services include:

- IMO/USCG Facility Security Plans and Annual Audits
- DHS Facility Vulnerability Assessments
- Security Officer Training

Bradley Erickson, PE, SE

Mr. Brad Erickson has served the maritime industry for over 35 years in various capacities. He has been personally involved in the planning, design, construction and/or operational analyses of over 200 maritime and rail intermodal facilities throughout the world.

His experience ranges from the very large projects to smaller developments. It includes leadership developing the water and land use plan for the San Pedro Bay Ports of Los Angeles and Long Beach for the 2020 OFI (Operations, Facilities, and Infrastructure) Master Plan, which has defined the growth for both ports for many years. It also includes numerous design assignments for container terminals, industrial piers for material handling facilities, breakwaters, small boat marina development, forest products and other break bulk terminals. His specialty is container handling terminals including intermodal rail facilities.

Brad Erickson, Westmar's Manager of US Ports and Harbors, will work with CBMC to provide clients with dynamic project leadership and innovative, thoughtful solutions to unique port challenges.



Westmar Consulting Engineers

Westmar began providing engineering consulting services in 1988. The employee owned company is comprised of more than 120 personnel and specializes in a diverse range of services including:

- Port & Container Terminal Planning & Design
- Maritime Structures
- Maintenance/Condition Inspections of Port Infrastructure and Equipment
- Underwater Inspection Services
- Solids and Liquid Bulk Materials Handling Systems
- Electrical and Controls Systems
- Computer Simulation of Terminal Operations and Economic Analysis
- Coastal Offshore and Arctic Structures
- Industrial Structures and Civil/Site Development

Permitting & Feasibility Studies

Westmar's Consulting team lead by Port expert Matthew B. Laccinole, has successfully completed hundreds of site assessments, site characterizations and remedial action projects for ports throughout the western United States and the world. Our engineers, geologists, hydrogeologists and environmental scientists are skilled at identifying and mitigating concerns by developing cost-effective and timely solutions. Westmar has on-call contracts with many of our long-term clients located throughout the Western United States. These contracts allow us to perform as an extension of our client's staff and efficiently identify and characterize potential areas of need, complete assessments of the risk associated with items of concern, and incorporate environmental management plans in capital improvement projects.